

2023 Q1 results presentation

April 2023



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1. Group highlights



1. Executive summary



€32.5 Mn Net revenues (-40.7% YoY)	 Net revenues in Q1 '23 reached €32.5 Mn (-40.7% YoY). The performance of the first quarter, which typically is the weakest of the year, has been severely impacted by worsening market conditions: rising interest rates and inflation Net revenues in IB and CPA reached €19.4 and €5.3 Mn respectively, with a decrease of 46.8% and 53.2% YoY. This decrease is in line with the fall of M&A activity, where European mid-market M&A volume fell by 51% and global mid-market M&A volume, by 40% according to Refinitiv¹ Despite a challenging fundraising environment, Asset Management revenues increased by 5.3%, reaching €7.2 Mn
€0.4 Mn Attributable net profit (-94.3% YoY)	 Total Operating Expenses reduced by 20.6% to €35.3 Mn due to the fall of variable remuneration (-88.6% YoY), as it is linked to performance, partially offsetting the revenue drop, demonstrating the flexibility of the Group's economic model Attributable net profit reached €0.4 Mn (-94.3%)
Solid balance sheet	 The Group maintains a solid balance sheet as of 31st March 2023: Net treasury position of €111.6 Mn² and €31.0 Mn of an attributable portfolio of investments in products managed by the Group³ (consolidated portfolio of €61.9 Mn of which Alantra owns 50.1%) €300.9 Mn of shareholders' equity attributable to the parent and no financial leverage
Distribution of a €0.50 dividend per share in May	The AGM has approved the distribution of €0.50 per share to be paid in May, equal to a c.60% pay-out ratio over the 2022 ordinary net profit, continuing last year's pay-out practice
The group is undertaking strategic measures	 The Group is undertaking strategic measures aimed at promoting stronger integration across the firm to become more efficient and develop more sophisticated and innovative solutions These strategic changes include: A new management organization Expansion of the sector specialization in Investment Banking, including the launch of a global FIG vertical Gain scale and internationalize the four key pillars of asset management: active funds, private equity, private debt, transition energy The launch of new transversal businesses (energy transition and technology) All of them are expected to have an impact on the mid-term P&L
	Source: Refinitiv. Global M&A Mid-Market Financial Advisory Review. First quarter 2023 $ \leq 119.2 \text{ Mn of cash and cash equivalents and } \leq 30.1 \text{ Mn invested in a monetary fund included under non-current financial assets, deducting } \leq 19.3 \text{ Mn in dividend payments and } \leq 18.4 \text{ Mn in outstanding bonuses}} $

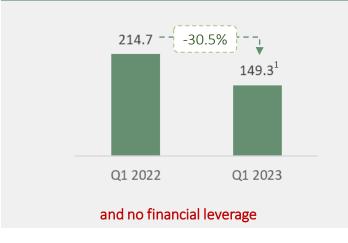
3) Included under non-current financial assets

2. Evolution of key figures

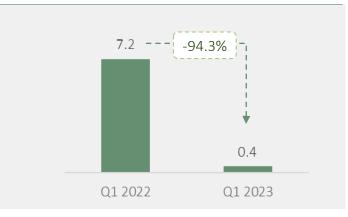




Cash and cash equivalents & liquid assets (€Mn)



Net Profit Attributable to parent (€Mn)



Shareholders' equity (€Mn)







			1
(€ Mn)	Total Group Q1 2022	Total Group Q1 2023	Δ YoY (%)
Investment Banking	36.5	19.4	(46.8%)
Credit Portfolio Advisory	11.4	5.3	(53.2%)
Asset Management	6.8	7.2	5.3%
Management Fees	6.8	7.2	5.3%
Success Fees	-	-	-
Others	0.1	0.6	510%
Net Revenues	54.8	32.5	(40.7%)
Personnel expenses	(35.1)	(24.8)	(29.3%)
Fixed personnel expenses	(21.1)	(23.2)	10.0%
Variable retribution	(14.0)	(1.6)	(88.6%)
Other Operating expenses	(7.6)	(8.1)	6.4%
Amortisation & impairment losses	(1.7)	(2.3)	36.4%
Total Operating Expenses	(44.4)	(35.3)	(20.6%)
Operating Profit	10.4	(2.8)	(126.8%)
Net Finance Income (expense)	0.4	1.5	245.2%
Result of companies registered by the equity method	1.3	0.9	(31.1%)
Non-controlling interests	(2.1)	0.8	(139.4%)
Income tax	(2.9)	(0.1)	(98.1%)
Net profit attributable to the parent company	7.2	0.4	(94.3%)

- Net revenues in Q1 '23 reached €32.5 Mn (-40.7% YoY). The performance of the first quarter, which typically is the weakest of the year, has been severely impacted by worsening market conditions: rising interest rates and inflation
 - Net revenues in IB and CPA reached €19.4 and €5.3 Mn respectively, with a decrease of 46.8% and 53.2% YoY. This decrease is in line with the fall of M&A activity, where European mid-market M&A volume fell by 51% and global mid-market M&A volume, by 40% according to Refinitiv¹
 - Despite a challenging fundraising environment, Asset
 Management revenues increased by 5.3%, reaching €7.2 Mn
- Total operating expenses decreased to €35.3 Mn (-20.6%)
 - Variable remuneration decreased to €1.6 Mn (-88.6% YoY), as it is linked to performance, partially offsetting the drop in revenues, demonstrating the flexibility of the Group's economic model
 - Fixed personnel expenses and other opex increased by 10.0% and 6.4% respectively, mainly due to the incorporation of new professionals as the Group continues to invest in the growth of the business
- Result of companies registered by the equity method reached €0.9 Mn (-31.1%). The main contributors were Access Capital Partners², AMCHOR³ and Singer CM⁴
- Net profit attributable to the parent company reached €0.4 Mn (-94.3%)



Private and Confidential 1) Source: Refinitiv. Global M&A Mid-Market Financial Advisory Review. First quarter 2023

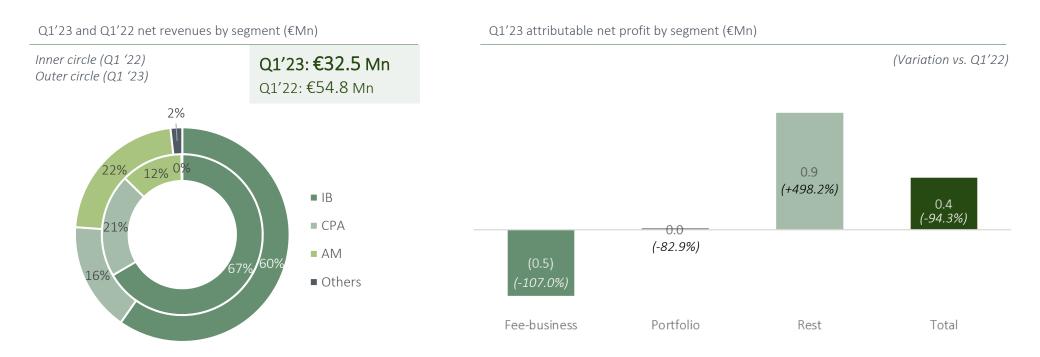
2) European fund of funds, co-investment and secondaries business where Alantra holds a 49% stake

European business specialized in distribution and structuring of investment products
 Alantra's capital markets activity in the UK is carried out through Singer CM, where Alantra holds a strategic stake

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4. Key financials by segment





- Investment Banking accounted for 60% of total revenues in Q1 '23, while Asset Management and Credit Portfolio Advisory contributed 22% and 16% respectively
- Net profit attributable to the parent reached €0.4 Mn (-94.3%):
 - Net loss of -€0.5 Mn from the fee business (-107.0%)
 - Net profit of €0.0 Mn from the portfolio (-82.9%)
 - Net profit of €0.9 Mn from other businesses (+497.8%)





in € Mn	31-Mar-23	31-Dec-22	Δ%
Non-current assets	324.1	326.2	(0.7%)
Non-current financial assets	138.7	139.8	(0.8%)
At a fair value with changes in proft	37.0	36.8	0.4%
At a fair value with changes in other comprehensive income	90.0	91.1	(1.2%)
At amortized cost	11.7	11.8	(1.2%)
Intangible assets	65.9	66.2	(0.5%)
Property, plant & equipment	33.6	35.0	(3.9%)
Investments accounted for by the equity method	83.6	83.0	0.8%
Deferred tax assets	2.3	2.3	-
Current assets	173.6	209.0	(16.9%)
Cash & cash equivalents	119.2	133.7	(10.9%)
Trade and other receivables	49.3	70.9	(30.5%)
Current financial assets	1.0	1.0	(2.1%)
Other current assets	4.2	3.4	23.9%
Total assets	497.7	535.2	(7.0%)
Equity attrib. to eq. hold. of the parent	300.9	299.9	0.3%
			0.070
Non-controlling interests	85.0	86.2	(1.5%)
Non-current liabilities	54.5	54.7	(0.3%)
Current liabilities	57.3	94.4	(39.3%)
Total liabilities and equity	497.7	535.2	(7.0%)

- The Group maintains a solid balance sheet as of 31st March 2023
 - Net treasury position of €111.6 Mn¹ and €31.0 Mn of an attributable portfolio of investments in products managed by the Group² (consolidated portfolio of €61.9 Mn of which Alantra owns 50.1%)
 - €300.9 Mn of shareholders' equity attributable to the parent and no financial leverage

 Private and Confidential
 1) €119.2 Mn of cash and cash equivalents and €30.1 Mn invested in a monetary fund included under non-current financial assets, deducting €19.3 Mn in dividend payments and €18.4 Mn in outstanding bonuses



2. Highlights by division



1. Investment Banking: highlights



Activity highlights Selected transactions advised in Q1 2023 2023 2023 2023 25 c.€1.9 Bn THE CARLYLE GROUP 2 🤣 joblogic CHROMALLOY Deals advised in 2023 Transacted in M&A in 2023 Riverside M YTD^{1} YTD1 (- 39% vs. 2022YTD) (-44.5% vs. 2022YTD) Acquisition Financing Sell-side advisory Sell-side advisory ACITURRI **Δxiom** Equity Q1 2023 - Independent advisor for buyouts in Europe # deals **Ranking Firm** Advisor to The Riverside Advisor to Chromalloy on the sale Advisor to Joblogic on the growth investment from Axiom Equity Company on the acquisition of Malichaud Atlantique to 5 1 Rothschild & Co. financing for Dastex Aciturri Aeronautica 5 2 Lincoln International Reinraumzubehör GmbH Societe Generale Δ 3 4 BDO 4 2023 2023 2023 3 Alantra argos. wityu FSP **PLDC** Q1 2023 - Independent UK advisor by deal count **Ranking Firm** # deals Sell-side advisory Buy-side advisory Sell-side advisory 56 **KBS** Corporate 1 23 PAI 2 Houlihan Lokey PARTNERS 15 Rothschild & Co. 3 8 4 Evercore Advisor to Argos Wityu, Crédit Mutuel Advisor to MML Capital on its Advisor to FSP and LDC on 8 Alantra Equity and the Barral family on the investment into MIcompany investment from CBPE and

sale of La Compagnie Des Desserts to

PAI Partners

Private and Confidential1) As at 18th April, 20232) Source: Mergermarket League Tables Q1 2023

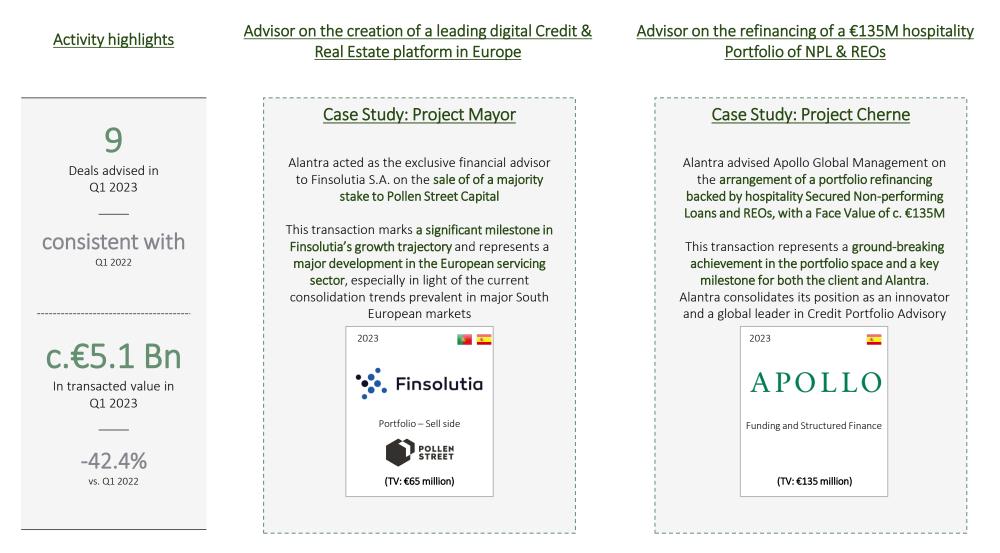
ALANTRA

acquisition of Savanti

2. Credit Portfolio Advisory

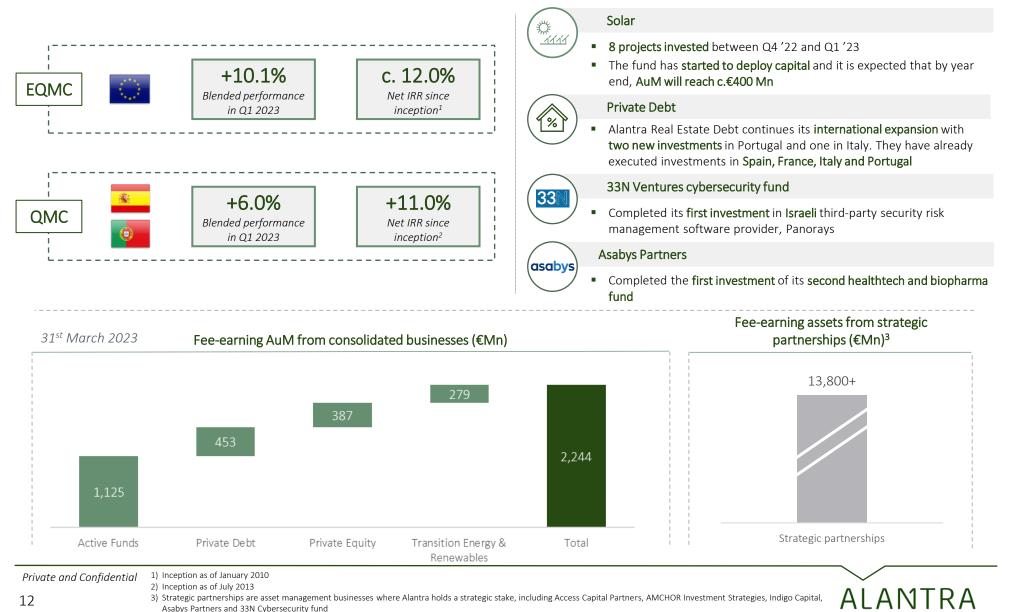


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3. Asset Management: highlights





3. Annex



I. Consolidated income statement as of 31st March 2023

Thousands of Euros	31/03/2023	3/31/2022	Dif	dif. %
Net Income				
Investment Banking	19,397	36,460	(17,063)	(46.8%)
Credit Portfolio	5,325	11,383	(6 <i>,</i> 058)	(53.2%)
Asset management	7,186	6,823	363	5.3%
Management fees	7,186	6,823	363	5.3%
Success fees	0	0	0	0.0%
Others	573	94	479	509.6%
Total Net Income	32,481	54,760	(22,279)	(40.7%)
Other Operating Income	2	17	(15)	(88.3%)
Personnel Expenses	(24,811)	(35,081)	10,270	(29.3%)
Fixed Cost	(23,213)	(21,102)	(2,111)	10.0%
Variable Cost	(1,598)	(13,979)	12,381	(88.6%)
Other Operating Expenses	(8,132)	(7 <i>,</i> 640)	(492)	6.4%
Amortization of property plants & equipment	(2,314)	(1,697)	(617)	36.4%
Reversal / impairment of property plants & equipment	0	0	0	0.0%
Total Operating Expenses	(35,257)	(44,418)	9,161	(20.6%)
OPERATING PROFIT OR LOSS	(2,774)	10,359	(13,133)	(126.8%)
Finance income (expense) attributable to the portfolio	1	228	(227)	(99.6%)
Other finance income (expense)	1,521	213	1,308	614.3%
NET FINANCE INCOME/EXPENSE	1,522	441	1,081	245.2%
RESULT OF COMPANIES REGISTERED BY THE EQUITY METHOD	906	1,314	(408)	(31.1%)
INCOME TAX	(55)	(2,868)	2,813	(98.1%)
NON-CONTROLLING INTERESTS	808	(2,053)	2,861	(139.4%)
INCOME ATTRIBUTABLE TO THE PARENT ENTITY	407	7,193	(6,786)	(94.3%)
Thousands of euros	31/03/2023	3/31/2022	Dif	dif. %
NET PROFIT FROM FEE BUSINESS	(515)	7,358	(7,873)	(107.0%)
NET PROFIT FROM PORTFOLIO	11	64	(53)	(82.8%)
ORDINARY NET PROFIT	(504)	7,422	(7,926)	(106.8%)
OTHER NET PROFIT	911	(229)	1,140	(497.8%)
Earnings per share (Euros)	31/03/20223	3/31/2022	Dif	dif. %
Basic	0.01	0.19	(0.18)	(94.3%)
Diluted	0.01	0.19	(0.18)	(94.3%)

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II. Consolidated balance sheet as of 31st March 2023

ASSETS		
Thousands of Euros	31/3/2023	31/12/2022
NON-CURRENT ASSETS	324,102	326,240
Intagible assets	65,869	66,181
Goodwill	65,183	65,403
Other Intangible assets	686	778
Property, plant and equipment	33.609	34,961
Investments accounted for by equity method	83.626	82,989
Non-current financial assets	138,700	139,811
a) At fair value with changes in profit	36,963	36,832
b) A fair value with changes in other comprehensive income	90,041	91,137
c) At amortized cost	11,696	11,842
Deferred tax assets	2,298	2,298
Other non-current assets	-	-
CURRENT ASSETS	173,628	208,990
Trade and other receivables	49,285	70,925
Trade receivables	36,759	50,443
Other receivables	3,457	7,394
Current tax assets	9,069	13,088
Current financial assets	961	982
a) At fair value with changes in profit	-	-
b) A fair value with changes in other comprehensive income	-	-
c) At amortized cost	961	982
Other current assets	4,200	3,391
Cash and cash equivalents	119,182	133,692
TOTAL ASSETS	497,730	535,230

LIABILITIES AND EQUITY		
Thousands of Euros	31/3/2023	31/12/2022
EQUITY	385,858	386,108
EQUITY ATTRIBUTABLE TO THE PARENT ENTITY	300,885	299,869
SHAREHOLDERS EQUITY	287,741	287,219
Capital	115,894	115,894
Share premium	111,863	111,863
Reserves	72,174	31,852
Treasury shares	(245)	(245)
Net profit attributable to the parent	407	40,207
ACCUMULATED OTHER COMPREHENSIVE INCOME	13,144	12,650
NON-CONTROLLING INTERESTS	84,973	86,239
TOTAL LIABILITIES	111,872	149,122
NON-CURRENT LIABILITIES	54,547	54,738
Financial liabilities	43,271	42,361
Liabilities with credit institutions	-	-
Other liabilites	43,271	42,361
Non current provisions	9,365	10,447
Deferred tax liabilities	1,911	1,930
Other non-current liabilities	-	-
CURRENT LIABILITIES	57,325	94,384
Financial liabilities	6,194	7,547
Other liabilites	6,194	7,547
Trade and other payables	49,532	85,878
Suppliers	8,238	10,178
Other payables	40,038	73,014
Current tax liabilites	1,256	2,686
Other current liabilities	1,599	959
TOTAL LIABILITIES AND EQUITY	497,730	535,230



III. Glossary (i)

Identified business segments

"Business Segments" refer to each operating segment or component identified and classified as such by Alantra that (a) engages in business activities from which it may earn revenues and incur expenses (including revenues and expenses relating to transactions with other components of the group); (b) whose operating results are regularly reviewed by the entity's chief operating decision maker to make decisions about resources to be allocated to the segment and assess its performance; and (c) for which discrete financial information is available.

"Investment Banking". The identified Alantra business segment provides financial advisory services to companies or entities on corporate transactions (corporate finance and M&A) and equity research and brokerage services to institutional investors.

"Credit Portfolio Advisory". The identified Alantra business segment provides advisory services to financial institutions and institutional investors in credit, real estate and other asset portfolio transactions.

"Asset Management". The identified Alantra business segment which, in accordance with the information provided in the Prospectus, consists of the management of and provision of advice in relation to various classes of assets for institutional investors, high net worth individuals/family offices and other professional investors through specialist investment funds or customer investment portfolios.

"Structure". The identified Alantra business segment which encompasses the universe of revenues and expenses corresponding to Alantra's governance and development structure (corporate governance, strategic management, corporate and business development and corporate services such accounting and financial reporting, risk management and control, human resource management and legal services, among others) and which, either because they relate to the Group parent - as a listed entity - or the management of the Group as a whole, are not directly attributable to the Investment Banking, Credit Portfolio Advisory, Asset Management or Portfolio segments. The Structure segment also includes the invoicing of services related to Alantra Group companies that are associates, i.e., not fully consolidated. In light of Alantra's ongoing growth at both the corporate and business levels, the significance of the services encompassed by the Structure area justifies its classification as an independent segment.

"Portfolio". The identified Alantra business segment which is defined as the activity consisting of the pursuit of capital gains by taking ownership interests in companies, funds or investment vehicles managed by the Alantra Group's asset management teams and subsequently selling those interests.

"Rest". It is defined, by default, as the host of items that do not correspond to any of the business segments (i.e., that are not part of either the Investment Banking, Credit Portfolio Advisory, Asset Management, Structure or Portfolio segments).



III. Glossary (ii)

"Fee Business" is defined as the group or aggregate of the Investment Banking, Credit Portfolio Advisory, Asset Management and Structure segments which, as a whole, are referred to as the service provision businesses, whether those services be financial advisory or management, whose revenues materialise in the form of fees and whose expenses are those necessary for their pursuit and development, mainly comprising staff costs. The following is specifically carved out of the Fee Business: losses or gains deriving from the Group parent's investments in the companies that perform the aforementioned activities (such as, for example, gains unlocked on the sale of investments in companies or businesses, goodwill impairment charges or foreign currency gains or losses); those losses or gains are included under segment termed Rest.

The decision to allocate 100% of the activity encompassed by the Structure segment to the Fee Business reflects the fact that the vast majority of the time and/or investment of the resources included under Structure are devoted to managing the growth and complexity emanating from the Investment Banking, Credit Portfolio Advisory and Asset Management segments. This concept is all the more relevant as it underpins several of the alternative performance measures (APMs) used.

"Recurring Business". The group or aggregate of segments comprising the Fee Business (Investment Banking, Credit Portfolio Advisory, Asset Management, Structure) plus the Portfolio segment.

Alternative performance measures

"Alternative performance measures" or "APMs" A measure of the past or future financial performance, financial situation or cash flows of a company other than the financial measures defined or described in the applicable financial reporting framework.

"Fee Business Net Profit". The profit generated from the provision of advisory or management services under the umbrella of the Fee Businesses (i.e., that corresponding to the Investment Banking, Credit Portfolio Advisory, Asset Management and Structure segments), whose revenues materialise in the form of fees and whose expenses are those necessary for their pursuit and development, mainly comprising staff costs.

- Fee Business Net Profit is calculated as the sum of profit attributable to owners of the parent corresponding to the above three segments.
- The markedly different nature of Alantra's two businesses (Fee Business and Portfolio) justifies the breakdown of Fee Business Net Profit attributable to owners of the parent in the Company's public financial disclosures.

"Portfolio Net Profit". The profit deriving from the investment in and subsequent disposal of shareholdings in companies, funds or other investment vehicles managed by the Alantra Group.

- Portfolio Net Profit is equal to the profit attributable to owners of the parent corresponding to the Portfolio segment.
- The markedly different nature of Alantra's two businesses (Fee Business and Portfolio) justifies the breakdown of Portfolio Net Profit attributable to owners of the parent in the Company's public financial disclosures.



III. Glossary (iii)

"Recurring Net Profit". The profit derived from the Group's recurring or ordinary activities, i.e., that generated by the Investment Banking, Credit Portfolio Advisory, Asset Management and Portfolio segments.

- Recurring Net Profit is the sum of Fee Business Net Profit and Portfolio Net Profit.
- Recurring Net Profit is an important indicator, in relation to net profit (or profit attributable to owners of the parent), insofar as it helps users assess what part of the Group's bottom line is attributable to the recurring businesses and not extraordinary accounting entries.

"Financial Leverage". This metric is defined as the aggregate borrowings provided to the Group by banks, credit institutions and similar entities to fund its business operations. This measure excludes amounts due to employees, suppliers, companies within its scope of consolidation or their shareholders. It also excludes obligations to banks, credit institutions or similar entities when these obligations are specifically secured by assets in the same amount.

"Payout". This metric is defined as the percentage of profits the Company pays out to its shareholders.

- It is calculated as the total sum distributed by the Company to its shareholders in respect of a given reporting period (whether in the form of a dividend or a distribution charged against reserves or the share premium account) and the consolidated net profit, attributable to the controlling company, generated during that same period
- The payout indicates the extent to which shareholder remuneration is financed from profit for the year (or for the reporting period in question).

"Dividend Yield". The return earned by the Company's shareholders by means of the dividends they receive.

- The Dividend Yield is calculated as the ratio between the total per-share sum distributed by the Company to its shareholders in the last twelve months (whether in the form of a dividend or a distribution charged against reserves or the share premium account) and the average share price of the last month.
- Shareholders earn a return in two ways: gains in the price of the shares they hold and the remuneration they receive in the form of distributed dividends, reserves or share premium accounts. The Dividend Yield is the APM or benchmark indicator for the latter source of shareholder returns.



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