ALANTRA

2020 FY results presentation

February 2021



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1. Group highlights

1. Executive summary



€177.9 Mn

Net revenues

- Proven resilience and delivery amidst a challenging market environment, reaching €177.9 Mn of net revenues (-17.0%)
- As anticipated in previous reports, Q2 and Q3 results were weaker than 2019 due to Covid-19 effects, while Q4 results were notably stronger and have partially offset the decrease vs. 2019 (+€66.0 Mn of net revenues in Q4)

€29.0 Mn

Attributable net profit

- Total operating expenses fell by 17.6% to €141.4 Mn, in line with net revenues, mainly driven by the decrease in variable retribution (-29.2%) as it is linked to performance and adjustments in certain businesses and other operating expenses
- Net profit attributable to the parent reached €29.0 Mn (-27.7%), of which €29.3 Mn (-22.4%) corresponds to the fee business, €1.4 Mn (-22.3%) to the portfolio and -€1.7 Mn (-414.9%) to other results

€163.8 Mn

Cash and cash equivalents and liquid assets¹

- Further strengthened balance sheet as of 31st December 2020
 - €246.4 Mn of shareholders' equity attributable to the parent and no financial leverage
 - €163.8 Mn of cash and cash equivalents and liquid assets¹
 - €41.7 Mn portfolio of investments in products managed by the group

Full pay-out of FY 2020 consolidated profits

■ Following the full pay out of profits to shareholders during the last three years, the Board of Directors will propose to the Annual Shareholder's Meeting the full pay out of the 2020 consolidated profit (€0.75 per share), to be paid in May (€0.40) and November (€0.35)

2. Evolution of key figures



Net revenues (€Mn)



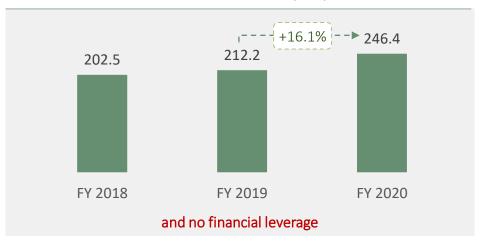
Net Profit Attributable to parent (€Mn)



Cash and cash equivalents & liquid assets (€Mn)



Shareholders' equity



3. Simplified consolidated P&L



	ı		
(€ Mn)	Total Group 2019	Total Group 2020	Δ YoY (%)
Investment banking	121.6	119.3	(1.9%)
Credit Portfolio Advisory	43.6	28.7	(34.3%)
Asset Management	47.5	28.0	(41.0%)
Management Fees	25.8	24.2	(6.1%)
Success Fees	18.8	3.8	(79.5%)
Wealth management fees	3.0	-	(100.0%)
Others	1.5	1.9	26.8%
Net Revenues	214.2	177.9	(17.0%)
Personnel expenses	(118.4)	(109.6)	(7.4%)
Fixed personnel expenses	(66.2)	(72.7)	9.8%
Variable retribution	(52.2)	(36.9)	(29.2%)
Other Operating expenses	(36.7)	(24.7)	(32.8%)
Amortisation & impairment losses	(16.4)	(7.1)	(57.0%)
Total Operating Expenses	(171.5)	(141.4)	(17.6%)
Operating Profit	42.7	36.5	(14.5%)
Net Finance Income (expense)	22.0	1.3	(94.2%)
Result of companies registered by the equity method	2.9	4.1	41.0%
Non-controlling interests	(12.8)	(4.6)	(63.9%)
Income tax	(14.7)	(8.3)	(43.5%)
Net profit attributable to the parent company	40.1	29.0	(27.7%)
		L	I

- Net revenues reached €177.9 Mn (-17.0% YoY)
 - Solid performance of the investment banking division, with €119.3 Mn of net revenues (-1.9% vs. 2019, its record year)
 - Net revenues from credit portfolio advisory fell by 34.3% to €28.7 Mn, very much in line with the drop in European volumes of NPL transactions (34.1% down YoY¹)
 - In alternative asset management, revenues from management fees reached €24.2 Mn (-6.1%). The decrease in performance fees (€3.8 Mn vs. €18.8 Mn in 2019) and a change in the consolidation perimeter², led to a decrease in the total division's revenues of 41.0% YoY
- Total operating expenses fell by 17.6% to €141.4 Mn, in line with the revenue decrease
 - Personnel expenses decreased by 7.4%, due to lower variable retribution (-29.2%), which is directly linked to performance
 - Fixed personnel expenses increased by 9.8% from the incorporation of new teams as the Group keeps investing in the growth of the business
 - Decrease in other operating expenses (-32.8%) due to adjustments in certain businesses and other operating expenses

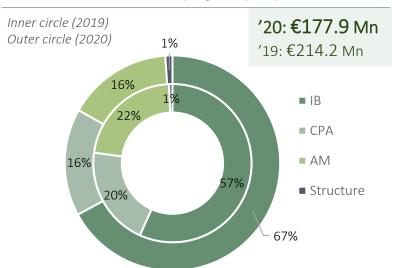
nfidential 1) Source: Debtwire European NPL Database—FY20

²⁾ Alantra Wealth Management is consolidated under the equity method since June 2019, when Grupo Mutua became a shareholder of the company

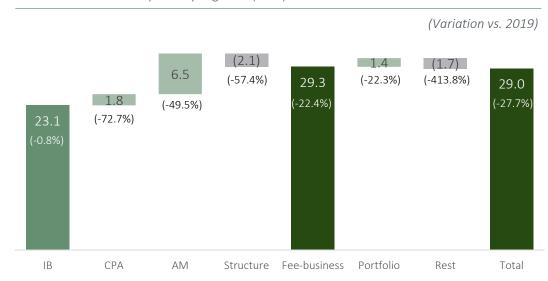
4. Key financials by segment



2020 and 2019 net revenues by segment (€Mn)



2020 attributable net profit by segment (€Mn)



- Investment banking has been responsible for 67% of total revenues in 2020, while credit portfolio advisory and asset management have contributed 16% each
- Net profit attributable to the parent reached €29.0 Mn (-27.7%), of which €29.3 Mn (-22.4%) corresponds to the fee business, €1.4 Mn (-22.3%) to the portfolio and -€1.7 Mn (-413.8%) to other results

5. Balance sheet as of 31st December 2020



in € Mn	31-Dec-19	31-Dec-20	Δ%
Non-current assets	176.7	249.9	41.4%
Non-current financial assets	46.9	121.6	159.0%
Investment portfolio	40.6	41.7	2.7%
Liquid assets ¹	-	74.2	-
Other non-current fin. assets	5.2	4.1	(20.4%)
Other fin. assets	1.1	1.5	31.3%
Intangible assets	67.7	63.2	(6.6%)
Property, plant & equipment	20.6	17.4	(15.3%)
Investments accounted for by the equity method	39.0	45.3	16.0%
Deferred tax assets	2.5	2.4	(1.4%)
Current assets	167.7	154.3	(8.0%)
Cash & cash equivalents	95.1	89.6	(5.8%)
Available for sale financial assets	-	13.9	-
Trade and other receivables	51.8	48.9	(5.6%)
Current financial assets	19.0	0.6	(97.0%)
Other current assets	1.9	1.3	(31.7%)
Total assets	344.5	404.2	17.3%
Equity attrib. to eq. hold. of the parent	212.2	246.4	16.1%
Non-controlling interests	10.4	45.4	337.7%
Non-current liabilities	31.8	28.0	(11.9%)
Current liabilities	90.1	84.4	(6.3%)
Total liabilities and equity	344.5	404.2	17.3%

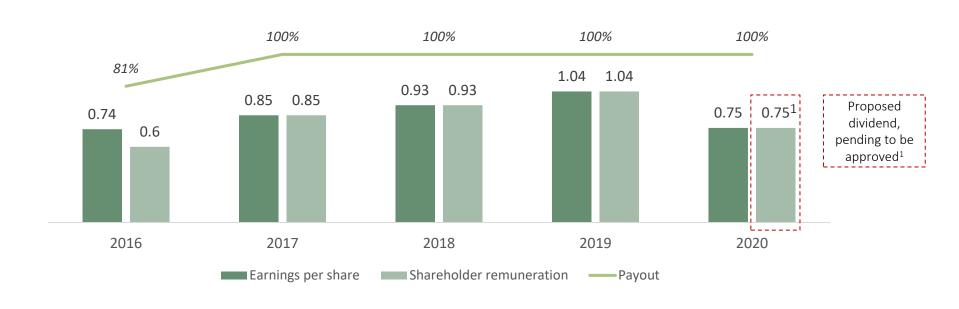
- Strengthening of balance sheet and sound financial position
 - €246.4 Mn of shareholders' equity attributable to the parent and no financial leverage
 - €163.8 Mn of cash and cash equivalents and liquid assets¹
 - €41.7 Mn portfolio of investments in products managed by the group

6. Shareholder remuneration



Following the full pay out of profits to shareholders during the last three years, the Board of Directors will propose to the Annual Shareholder's Meeting (April 2021) the full pay out of the 2020 consolidated profits (€0.75 per share), to be paid in May (€0.40 per share) and November (€0.35 per share) 2021

Shareholder remuneration (on FY results), earnings per share² and pay-out





¹⁾ Considering the €0.75 per share dividend proposed by the Board of Directors to the Shareholder's Meeting, pending to be approved

²⁾ The Group's diluted earnings per share are calculated by dividing its net profit in a given period by the weighted average number of shares outstanding during that period, excluding the average number of shares held as treasury stock

2. Highlights by division

2.1 Investment Banking highlights





Key financials IB (€Mn)

(€Mn)	Total IB 2018	Total IB 2019	Total IB 2020	Δ '19-'20 (%)
Net Revenues	107.8	121.6	119.3	(1.9%)
Personnel expenses	(60.8)	(67.6)	(70.2)	3.9%
Other Operating expenses	(20.5)	(17.0)	(11.2)	(34.0%)
Net income (expense) among segments	(2.4)	(4.7)	(4.9)	4.9%
Amortization & impairment losses1	(0.6)	(3.4)	(3.6)	6.0%
Total Operating Expenses	(84.3)	(92.7)	(90.0)	(2.9%)
Operating Profit	23.5	28.9	29.3	1.2%
Financial result	(2.6)	1.1	(1.6)	(235.1%)
Result of companies registered by the equity method	2.3	2.1	2.6	20.6%
Non-controlling interests	(0.7)	(0.9)	(8.0)	(16.8%)
Income tax	(6.6)	(7.9)	(6.4)	(19.5%)
Profit (loss) attributable to the parent	15.9	23.3	23.1	(0.8%)

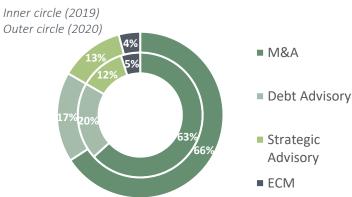
- IB net revenues reached €119.3 Mn (-1.9% vs. 2019, its record year)
- Strong revenue diversification across 7 geographies, each contributing over 8% of total revenues
- Attributable net profit of €23.1 Mn (-0.8% YoY)
- Mainly attributable to N+1 Singer, the UK capital markets business where Alantra holds a strategic stake
- N+1 Singer, which has over 110 corporate broking clients, had a very strong performance in 2020, having raised over €1.5
 Bn of capital for its clients

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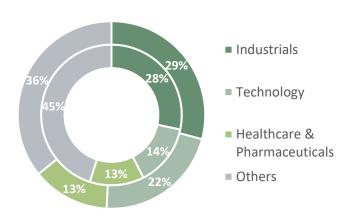
2. Key activity highlights (i)



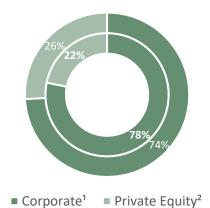
2020 IB deals by type



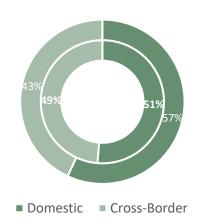
2020 IB deals by sector



2020 IB deals by type of clients



FY 2020 M&A cross-border deals



- 120 IB transactions completed in 2020 (same as in 2019)
- Diversified product mix, with M&A deals accounting for 65.8% of total deals followed by debt advisory and strategic advisory
- Strong focus on corporate clients with growing exposure to Private Equity houses
- Industrials accounted for 29.2% of IB deals, followed by technology (21.7%), healthcare (13.3%) and others (35.8%)
- Cross-border transactions represented 43.0% of total IB deals, decreasing due to Covid impact
- Continuous upgrading of the business:
 - Average M&A fee reached €1.2 Mn
- 10 senior hires to reinforce sector and/or product capabilities

¹⁾ Corporates also include banks, law firms, industrial holdings and financial firms

²⁾ Private equities also include multifunds and family offices

2. Key activity highlights (ii)



Ranked 2nd & 5th in FY 2020 rankings & CF adviser of the year

2020 European Buyouts Boutique¹ Ranking Company name # of deals 1 Rothschild & Co. 27 2 Alantra 17 3 GCA Corporation 16 4 DC Advisory 14

2020 European Independent Financial Advisor¹

Lincoln International

5

Ranking	Company name	# of deals
1	Rothschild & Co.	226
2	Lazard	115
3	Lincoln International	76
4	Houlihan Lokey	70
5	Alantra	69



Selected transactions advised in FY 2020



Advisor to EQT on the acquisition and financing of Colisée from IK
Investment Partners



Advisor to IK Investment Partners on the sale of Aposan to Santé Cie, a portfolio company of Ardian



Advisor to Bridgepoint on the acquisition and financing of Pharma7ell



Advisor to Apax Partners on the acquisition and financing of Odigo from Capgemini



Advisor to Chr. Hansen on the acquisition of UAS Labs from Lakeview Equity Partners



Advisor to Saber Interactive on its sale to Embracer Group



Advisor to Six on the €2.8bn public tender offer on Bolsas y Mercados Españoles (BME)



Advisor to CMC Group on its sale to KKR



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2.2 Credit Portfolio Advisory highlights

1. Decrease in revenues driven by the drop in volume of European NPL transactions



Key financials CPA (€Mn)

(€Mn)	Total CPA 2018	Total CPA 2019	Total CPA 2020	Δ '19-'20 (%)
Net Revenues	27.0	43.6	28.7	(34.3%)
Personnel expenses	(12.1)	(22.4)	(20.0)	(10.4%)
Other Operating expenses	(2.5)	(6.8)	(4.9)	(28.1%)
Net income (expense) among segments	(1.0)	0.3	0.9	237.3%
Amortization & impairment losses 1	(1.0)	(0.4)	(0.5)	21.2%
Total Operating Expenses	(16.6)	(29.3)	(24.6)	(16.2%)
Operating Profit	10.4	14.3	4.1	(71.3%)
Financial result	(0.7)	1.3	(0.0)	(103.2%)
Result of companies registered by the equity method	-	-	-	-
Non-controlling interests	(2.6)	(5.7)	(1.5)	(73.7%)
Income tax	(2.6)	(3.3)	(8.0)	(77.2%)
Profit (loss) attributable to the parent	4.6	6.6	1.8	(72.7%)

- Net revenues from CPA fell by 34.3% to €28.7 Mn, driven by the drop in volume of European NPL transactions (34.2% down YoY²)
- Personnel expenses decreased by 10.4%, as part of the cost is linked to performance, and other opex decreased by 28.1%
- Attributable net profit of €1.8 Mn (-72.7% YoY)

Private and Confidential 1) Accor

¹⁾ According to IFRS 16 and since 1st of January 2019, rental costs are considered as amortization expenses. Before 2019, these costs were included under other operating expenses

2. Key activity highlights









8 senior hires to reinforce product specialization



Incorporation of a dedicated securitisation team



Opening offices in Brazil and China



an agreement with Bain Capital for the disposal of its 100% stake in a Cypriot Credit Acquiring Company (TV: €325 million)

Securitisation



Advisor to PEAC Finance on the refinancing transaction of German leases and hire purchase contracts (TV: €250 million)

Funding & Structured Finance



Advisor to Banco Santander in the sale process of a NPL Secured portfolio backed by individuals to CPPIB (TV: €1.7 billion)

Sell-side advisory - NPL

Advisor in two of the most relevant securitization deals in Europe:



Securitisation



Securitisation

2.3 Asset Management highlights

1. Drop in revenues mostly driven by the decrease in performance fees

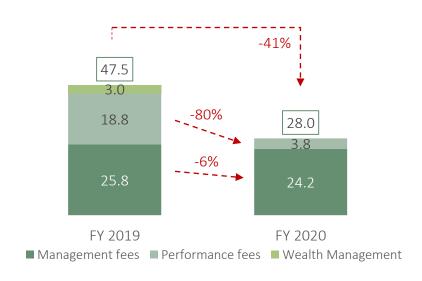


Key financials AM (€Mn)

(€Mn)	Total AM 2018	Total AM 2019	Total AM 2020	Δ '19-'20 (%)
Net Revenues	64.9	47.5	28.0	(41.0%)
Personnel expenses	(22.1)	(15.8)	(12.8)	(19.5%)
Other Operating expenses	(4.7)	(4.1)	(3.1)	(24.4%)
Net income (expense) among segments	(2.6)	(3.3)	(3.0)	(10.7%)
Amortization & impairment losses 1	(0.4)	(0.5)	(0.1)	(88.6%)
Total Operating Expenses	(29.8)	(23.8)	(18.9)	(20.6%)
Operating Profit	35.1	23.7	9.1	(61.6%)
Financial result	-	(0.0)	-	(100.0%)
Result of companies registered by the equity method	0.2	1.8	2.9 ⊢	59.6%
Non-controlling interests	(10.0)	(6.2)	(3.0)	(51.7%)
Income tax	(8.7)	(6.4)	(2.5)	(61.6%)
Profit (loss) attributable to the parent	16.6	12.9	6.5	(49.5%)

- Net profit contributed by Alantra's strategic investments has significantly grown (+60%) due to:
 - A strong performance by Access Capital Partners
 - The acquisition of a strategic stake (49%) in Indigo Capital
 - The positive evolution of Asabys Partners

2019-2020 revenue breakdown (€Mn)



- AM net revenues decreased by 41.0% mainly due to:
 - Decrease in performance fees to €3.8 Mn (vs. €18.8 Mn in 2019)
 - Partial divesture of Alantra's stake in its Wealth Management business to Grupo Mutua in June 2019. Since closing, Alantra Wealth Management is consolidated under the equity method
- Revenues from management fees remained stable at €24.2 Mn (-6.3%)
- Attributable net profit of €6.5 Mn (-49.5%)



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2. Key activity highlights



Successful closing of strategic partnerships



Successful closing of Grupo Mutua and Alantra Asset Management's partnership, which entails:

- Grupo Mutua becoming Alantra AM's strategic partner with a 20% stake
- €45 Mn contribution to Alantra AM
- Creation of a €100 Mn investment pool



Completion of the acquisition of a 49% stake in Indigo, a Pan-European debt asset manager specialized in sponsorless transactions

Launch of new products



Launch of a transition energy asset management business in partnership with Enagas, who has committed a ticket of €30 Mn to the fund



Launch of EQMC tech specialized vehicle with a \$30 Mn initial pool of capital raised to invest in quoted mid-cap tech companies globally

Over €1.5Bn raised



Alantra and its strategic partners have been able to raise €1.5Bn+ amidst a challenging market environment

Strong market recognition



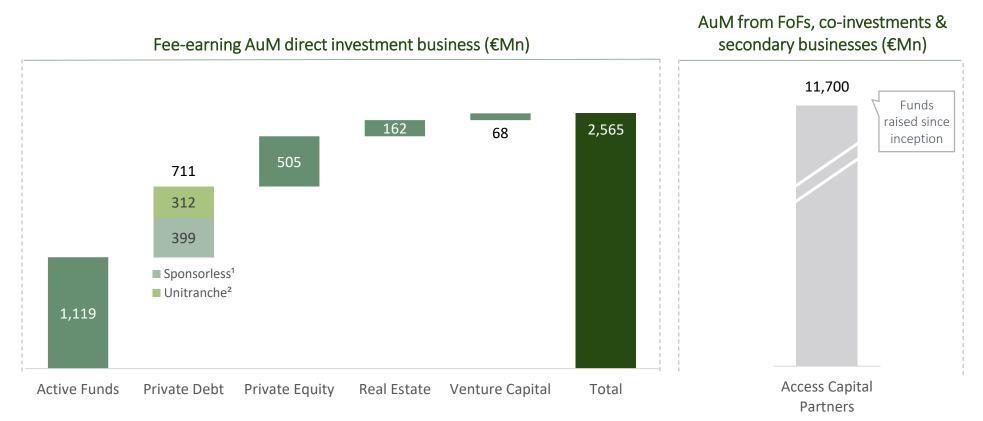


Alteralia Debt Fund I ranked fourth in the list of best performing debt funds in Spain in 2020, according to Morningstar

3. Fee earning AuM of €2.6 Bn from the direct investment businesses



31st December 2020



¹⁾ Sponsorless refers to Indigo Capital, the pan-European private debt business specialized in sponsorless deals where Alantra holds a strategic stake

 $^{2)\} Unitranche\ refers\ to\ Alantra's\ direct\ lending\ business\ (Alteralia\ l\ \&\ II\ funds)\ and\ real\ estate\ debt\ fund$

3. Annex

I. Consolidated income statement as of 31st December 2020

€ Thousand	31/12/2019	31/12/2020	%
Net income			
Investment banking	43,615	119,290	(1.9%)
Credit Portfolio Advisory	121,619	28,662	(34.3%)
Asset Management	47,520	28,034	(41.0%)
Management Fees	25,775	24,195	(6.1%)
Success Fees	18,770	3,839	(79.5%)
Wealth Management fees	2,975	-	(100.0%)
Others	1,479	1,876	26.8%
TOTAL Net income	214,233	177,862	(17.0%)
Other operating income	27	45	66.7%
Personnel Expenses	(118,380)	(109,608)	(7.4%)
Fixed cost	(66,196)	(72,687)	9.8%
Variable cost	(52,184)	(36,921)	(29.2%)
Other operating expenses	(36,730)	(24,689)	(32.8%)
Amortisation	(5,704)	(6,010)	5.4%
Impairment losses /gains on disposal of property pla	(10,717)	(1,053)	(90.2%)
TOTAL Operating Expenses	(171,531)	(141,360)	(17.6%)
Operating Profit (Loss)	42,729	36,547	(14.5%)
Finance income (expense) attributable to Portfolio	2,802	2,202	(21.4%)
Other finance income (expense)	19,172	(925)	(104.8%)
Net Finance Income (expense)	21,974	1,277	(94.2%)
Result of companies registered by the equity method	2,916	4,112	41.0%
Non-controlling Interests	(12,824)	(4,629)	(63.9%)
Income Tax	(14,661)	(8,281)	(43.5%)
NET PROFIT ATTRIBUTABLE TO THE PARENT COMPANY	40,134	29,026	(27.7%)
NET PROFIT DERIVED FROM FEE BUSINESS	49,414	29,324	(22.4%)
NET PROFIT DERIVED FROM PORTFOLIO	-5,011	1,390	(22.3%)
ORDINARY NET PROFIT	39,598	30,714	(22.4%)
ONDINANT NET THORIT	33,330	30,714	(22.470)
Earnings per share (Euros)	31/12/2019	31/12/2020	%
Basic	1.04	0.75	(27.7%)
Diluted	1.04	0.75	(27.7%)

II. Consolidated balance sheet as of 31st December 2020

ASSETS		
€ Thousand	31/12/2019	31/12/2020
NON-CURRENT ASSETS	176,734	249,933
Intangible assets	67,690	63,235
Goodwill	67,225	62,836
Other intangible assets	465	399
Property, plant & equipment	20,586	17,433
Investments accounted for by the equity method	39,025	45,266
Non current financial assets	46,954	121,554
At fair value with changes in proft	4,310	77,023
At fair value with changes in other comprehensive income	39,222	40,779
At amortized cost	3,422	3,752
Deferred tax assets	2,479	2,445
CURRENT ASSETS	167,740	154,283
Available for sale financial assets	-	13,912
Trade and other receivables	51,813	48,931
Trade receivables	40,298	36,593
Other receivables	2,472	2,064
Current tax assets	9,043	10,274
Current financial assets	18,685	577
At fair value with changes in profit	11,116	-
At amortized cost	7,569	577
Other current assets	1,872	1,279
Cash and cash equivalents	95,075	89,584
TOTAL ASSETS	344,474	404,216

LIABILITIES AND EQUITY									
€Thousand	31/12/2019	31/12/2020							
EQUITY	222,610	291,816							
SHAREHOLDERS EQUITY	208,710	252,534							
Capital	115,894	115,894							
Share premium	111,863	111,863							
Reserves	(28,775)	6,893							
Treasury shares	(177)	(1,535)							
Net profit attributable to the parent	40,134	29,026							
Interim dividend	(30,229)	(9,607)							
VALUATION ADJUSTMENTS	3,532	(6,103)							
EQUITY ATTRIB. TO EQ. HOLD. OF THE PARENT	212,242	246,431							
NON-CONTROLLING INTERESTS	10,368	45,385							
NON-CURRENT LIABILITIES	31,791	27,994							
Financial liabilities	21,537	18,163							
Liabilities with credit institutions	-	-							
Other liabilities	21,537	18,163							
Non current provisions	9,562	9,269							
Deferred tax liabilities	692	562							
CURRENT LIABILITIES	90,073	84,406							
Liabilities linked to non-current assets held for sale	-	7,747							
Financial liabilities	9,099	5,937							
Liabilities with credit institutions	2,485	-							
Other liabilities	6,614	5,937							
Trade and other payables	80,161	69,563							
Suppliers	10,454	9,109							
Other payables	60,605	56,266							
Current tax liabilities	9,102	4,188							
Other current liabilities	813	1,159							
TOTAL LIABILITIES AND FOUITY	344.474	404.216							

III. Consolidated 2020 FY income statement by segment

		te finance & capital	Credit portf	olio advisory	Asset Ma	nagement	Stru	cture	Port	tfolio	R	est		lidation tments		
		rkets	24 /42 /2040	24 /42 /2020	24 /42 /224	24 /42 /2020	24 /42 /2040	24 /42 /2020	24 /42 /2040	24 /42 /2020	24 /42 /2040	124 /42 /2020	,			Total Grupo
	31/12/2019	31/12/2020	31/12/2019	31/12/2020	31/12/2019	31/12/2020	31/12/2019	31/12/2020	31/12/2019	31/12/2020	31/12/2019	31/12/2020	31/12/2019	31/12/2020	31/12/2019	31/12/2020
Revenue	121,619	119,290	43,615	28,662	47,520	28,034	1,479	1,876	_	_	_	_	_	_	214,233	177,862
Ordinary income among segments	1,666		7,631	7,862		3,997	7,791	7,754	_	_	_	_	(21,694)	20,243		
Other operating revenue	27		- 7,031	- 7,002	-,000				_	_	_	_	(21,034)	-	27	45
Personnel expenses	(67,551)	(70,218)	(22,358)	(20,039)	(15,840)	(12,752)	(6,333)	(5,835)	(253)	(147)	(6,045)	(617)	_	_	(118,380)	(109,608)
Other operating expenses	(17,032)	(11,248)	(6,776)	(4,875)	(4,143)	(3,133)	(8,590)	(5,411)	(189)	(22)	(0,043)	(01/)	_	_	(36,730)	(24,689)
Other operating expenses among segments	(6,368)	(5,577)	(7,368)	(6,975)	(7,952)	(6,986)	(6)	(705)	(103)	- (22)	_	_	21,694	(20,243)	(30,730)	- (24,003)
Depreciation and amortisation charge	(3,442)	(3,589)	(443)	(542)	(508)	(58)	(1,311)	(1,716)		_		- 105.00	21,034	(20,243)	(5,704)	(6,010)
Impairment of non-current assets	(3,442)	- 58.00	(443)	5.00	(300)	(30)	(1,311)	(1,710)		_	(10,717)				(10,717)	(1,053)
Gain (loss) on disposal of non-current assets		- 36.00		3.00	_		_	_		_	(10,717)	(1,000)	_	_	(10,717)	(1,033)
Other profit (loss)	-	_	_	_	_	_	_	-	-	_	_	_	-	_	_	-
Other profit (loss)	_	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating profit (loss)	28,919	29,275	14,301	4,098	23,683	9,102	(6,970)	(4,036)	(442)	(169)	(16,762)	(1,722)	-	-	42,729	36,547
Finance income	-	-	-	-	-	_	-	-	2,712	2,139	101	277	-	-	2,813	2,416
Finance income among segments	-	-	-	-	-	-	-	-	-	-	27		(27)		-	-
Finance cost	(104)	(103)		- 6.00	- 6.00		(45)	(54)		- 37.00	(95)	(143)	-	-	(250)	(343)
Finance cost among segments	-	-	-	-	-	-	-	-	-		(27)		27		-	-
Changes in fair value of financial segments	-	-	-	-	-	-	-	-	48.00		(6)	252	-	-	42	252
Gain (loss) from reclassification of financial assets at amortised																
cost to financial assets at fair value	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gain (loss) from reclassification of financial assets at fair value																
through																
other comprehensive income to financial assets at fair value	-	-	-	-	-	-	-	-	-	-	-	-	_	-	-	-
Exchanges differences	-	-				-	-	-	-	-	(697)	485	-	-	(697)	485
Impairment loss/reversal on financial instruments	1,251	(1,447)	1,299	(36)	-	-	-	-		73.00	-2,473.00		_	-	77	(1,410)
Gain (loss) on disposal of financial instruments	, ,	, ,	-	()							,					(, -,
Financial instruments at amortised cost	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other financial instruments	-	-	-	-	-	-	-	-	42	27	19,947	(150)	_	-	19,989	(123)
											-,-	(7			.,	
Net Finance Income (Costs)	1,147	(1,550)	1,299	(42)	(6)		(45)	(54)	2,802	2,202	16,777	721	-	-	21,974	1,277
Profit (loss) of equity-accounted investees	2,134	2,573	-	-	1,787	2,852	-	-	-	-	(1,005)	(1,313)	-	-	2,916	4,112
Profit (loss) before tax	32,200	30,298	15,600	4,056	25,464	11,954	(7,015)	(4,090)	2,360	2,033	(990)	(2,314)	-	-	67,619	41,936
Income tax expense	(7,908)	(6,362)	(3,305)	(755)	(6,406)	(2,457)	2,004	1,956	(574)	(508)	1,528	(155)	-	_	(14,661)	(8,281)
Consolidated profit (loss) for the period	24,292	23,936	12,295	3,301	19,058	9,497	(5,011)	(2,134)	1,786	1,525	538	(2,469)	-	-	52,958	33,655
Profit (loss) attributable to the parent	23,346	23,149	6,596	1 001	12,875	6,508	/E 011\	(2.124)	1,790	1,390	538	(1,688)	_	_	40,134	29,026
Profit (loss) attributable to the parent Profit (loss) attributable to non-controlling interests	23,346 946		5,699	1,801 1,499	-	2.989	(5,011)	(2,134)	(4)	1,390		- 781.00	_	_	12,824	4,629
i ioni (1033) attinutable to non-controlling interests	540	/6/	5,039	1,439	0,163	2,369			(4)	135	1	- 101.00	· -		12,024	4,029

III. Glossary (i)

Identified business segments

"Business Segments" refer to each operating segment or component identified and classified as such by Alantra that (a) engages in business activities from which it may earn revenues and incur expenses (including revenues and expenses relating to transactions with other components of the group); (b) whose operating results are regularly reviewed by the entity's chief operating decision maker to make decisions about resources to be allocated to the segment and assess its performance; and (c) for which discrete financial information is available.

"Investment Banking". The identified Alantra business segment provides financial advisory services to companies or entities on corporate transactions (corporate finance and M&A) and equity research and brokerage services to institutional investors.

"Credit Portfolio Advisory". The identified Alantra business segment provides advisory services to financial institutions and institutional investors in credit, real estate and other asset portfolio transactions.

"Asset Management". The identified Alantra business segment which, in accordance with the information provided in the Prospectus, consists of the management of and provision of advice in relation to various classes of assets for institutional investors, high net worth individuals/family offices and other professional investors through specialist investment funds or customer investment portfolios.

"Structure". The identified Alantra business segment which encompasses the universe of revenues and expenses corresponding to Alantra's governance and development structure (corporate governance, strategic management, corporate and business development and corporate services such accounting and financial reporting, risk management and control, human resource management and legal services, among others) and which, either because they relate to the Group parent - as a listed entity - or the management of the Group as a whole, are not directly attributable to the Investment Banking, Credit Portfolio Advisory, Asset Management or Portfolio segments. The Structure segment also includes the invoicing of services related to Alantra Group companies that are associates, i.e., not fully consolidated. In light of Alantra's ongoing growth at both the corporate and business levels, the significance of the services encompassed by the Structure area justifies its classification as an independent segment.

"Portfolio". The identified Alantra business segment which is defined as the activity consisting of the pursuit of capital gains by taking ownership interests in companies, funds or investment vehicles managed by the Alantra Group's asset management teams and subsequently selling those interests.

"Rest". It is defined, by default, as the host of items that do not correspond to any of the business segments (i.e., that are not part of either the Investment Banking, Credit Portfolio Advisory, Asset Management, Structure or Portfolio segments).

III. Glossary (ii)

"Fee Business" is defined as the group or aggregate of the Investment Banking, Credit Portfolio Advisory, Asset Management and Structure segments which, as a whole, are referred to as the service provision businesses, whether those services be financial advisory or management, whose revenues materialise in the form of fees and whose expenses are those necessary for their pursuit and development, mainly comprising staff costs. The following is specifically carved out of the Fee Business: losses or gains deriving from the Group parent's investments in the companies that perform the aforementioned activities (such as, for example, gains unlocked on the sale of investments in companies or businesses, goodwill impairment charges or foreign currency gains or losses); those losses or gains are included under segment termed Rest.

■ The decision to allocate 100% of the activity encompassed by the Structure segment to the Fee Business reflects the fact that the vast majority of the time and/or investment of the resources included under Structure are devoted to managing the growth and complexity emanating from the Investment Banking, Credit Portfolio Advisory and Asset Management segments. This concept is all the more relevant as it underpins several of the alternative performance measures (APMs) used.

"Recurring Business". The group or aggregate of segments comprising the Fee Business (Investment Banking, Credit Portfolio Advisory, Asset Management, Structure) plus the Portfolio segment.

Alternative performance measures

"Alternative performance measures" or "APMs" A measure of the past or future financial performance, financial situation or cash flows of a company other than the financial measures defined or described in the applicable financial reporting framework.

"Fee Business Net Profit". The profit generated from the provision of advisory or management services under the umbrella of the Fee Businesses (i.e., that corresponding to the Investment Banking, Credit Portfolio Advisory, Asset Management and Structure segments), whose revenues materialise in the form of fees and whose expenses are those necessary for their pursuit and development, mainly comprising staff costs.

- Fee Business Net Profit is calculated as the sum of profit attributable to owners of the parent corresponding to the above three segments.
- The markedly different nature of Alantra's two businesses (Fee Business and Portfolio) justifies the breakdown of Fee Business Net Profit attributable to owners of the parent in the Company's public financial disclosures.

"Portfolio Net Profit". The profit deriving from the investment in and subsequent disposal of shareholdings in companies, funds or other investment vehicles managed by the Alantra Group.

- Portfolio Net Profit is equal to the profit attributable to owners of the parent corresponding to the Portfolio segment.
- The markedly different nature of Alantra's two businesses (Fee Business and Portfolio) justifies the breakdown of Portfolio Net Profit attributable to owners of the parent in the Company's public financial disclosures.

III. Glossary (iii)

"Recurring Net Profit". The profit derived from the Group's recurring or ordinary activities, i.e., that generated by the Investment Banking, Credit Portfolio Advisory, Asset Management and Portfolio segments.

- Recurring Net Profit is the sum of Fee Business Net Profit and Portfolio Net Profit.
- Recurring Net Profit is an important indicator, in relation to net profit (or profit attributable to owners of the parent), insofar as it helps users assess what part of the Group's bottom line is attributable to the recurring businesses and not extraordinary accounting entries.

"Financial Leverage". This metric is defined as the aggregate borrowings provided to the Group by banks, credit institutions and similar entities to fund its business operations. This measure excludes amounts due to employees, suppliers, companies within its scope of consolidation or their shareholders. It also excludes obligations to banks, credit institutions or similar entities when these obligations are specifically secured by assets in the same amount.

"Payout". This metric is defined as the percentage of profits the Company pays out to its shareholders.

- It is calculated as the total sum distributed by the Company to its shareholders in respect of a given reporting period (whether in the form of a dividend or a distribution charged against reserves or the share premium account) and the consolidated net profit, attributable to the controlling company, generated during that same period
- The payout indicates the extent to which shareholder remuneration is financed from profit for the year (or for the reporting period in question).

"Dividend Yield". The return earned by the Company's shareholders by means of the dividends they receive.

- The Dividend Yield is calculated as the ratio between the total per-share sum distributed by the Company to its shareholders in the last twelve months (whether in the form of a dividend or a distribution charged against reserves or the share premium account) and the average share price of the last month.
- Shareholders earn a return in two ways: gains in the price of the shares they hold and the remuneration they receive in the form of distributed dividends, reserves or share premium accounts. The Dividend Yield is the APM or benchmark indicator for the latter source of shareholder returns.

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